

Dear All,

I hope you are well,

I'm delighted to confirm that the University 2021/2022 Budget has now been approved at University Council. This was signed off with no reservations, which is testament to the groundwork we undertook ahead of the meeting to manage stakeholder concerns. There is no respite for the Academic and Financial Planning Analysis (AFPA) team as we are already looking towards the next planning cycle, determining where we can make improvements and what we can do better for next year. Thank you again to everyone involved in this extensive work.

Best Wishes,

David Hughes

Director of Finance